Responses to RFQ Questions

1. Confirming you are not asking for any fees related to the work needed, correct?

Under Response Format, #6, page 6 of the RFQ requires a methodology and options for pricing all projects that be assigned through the contract term as it relates individually to advertising, creative, marketing services, planning, and account management. By this, we are asking the agency to spell out their billing options. If it is monthly retainer – what is covered under the monthly retainer. If it is by billable hour – what is the normal rates for media buys, creative, campaign management, planning, account management, etc. It also requires the agency to identify the percentage of commission on media buys.

2. So that I may better understand the scale, what is your annual budget?

Our FY23 Annual Budget is attached.

3. Do you have any research on targets?

All of the research data we have available is located at https://destinationpanamacity.com/partners/

4. Have you outlined specific goals in terms of growth in tax revenue?

Prior to Hurricane Michael (2018) our goal was 5-7% annual growth in Tourist Development Tax revenue. Since the hurricane destroyed about 20% of our room inventory, we wouldn't be comparing apples to apples. Pre-hurricane we had just over 2100 room nights; today we have just over 1700 room nights. With that being said, northwest Florida performed remarkably well during the pandemic and we exceeded our 10-year tourist development tax goal in year 6. I've attached the most recent Tourist Development Tax revenue report.

5. In an effort to save our planet, can we provide 5 hard copies and a digital file.

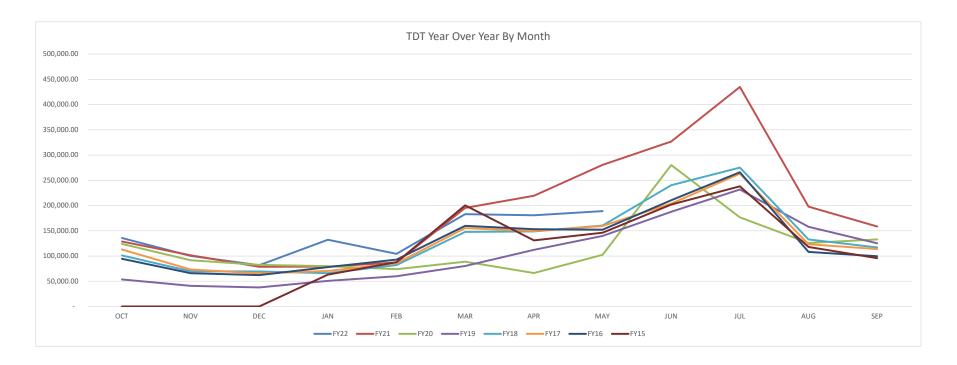
We have 7 board members. Feel free to provide 7 hard copies and a digital copy.

FY 2023 Proposed Budget Panama City Community Development Council, Inc.



Budget Expenditures

| ACCOUNT | Actual FY17 | Actual FY18 | Actual FY19 | Actual FY20 | Actual FY21 | Amended FY22 | FY22 - YTD | Proposed FY23 | % Change | Reason |
|-----------------------------------------------------------|--------------|----------------|---------------------|-------------|-----------------------|--------------|---------------|----------------------|----------|--------------------------------|
| 51200 - Regular Salaries | 172,814.92 | 184,389.26 | 171,076.99 | 153,979.03 | 162,645.21 | 227,792.00 | 159,555.71 | 303,097.60 | 33% | Added 1FT |
| 513000 -Other Salaries & Wages | 15,334.00 | 628.05 | 13,774.89 | 1,925.23 | 173.08 | 0.00 | 0.00 | 0.00 | 0% | |
| 51400 - Overtime | 735.00 | 601.30 | 144.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0% | |
| 51500 - Special Pay | 11,000.00 | 9,835.00 | 14,759.93 | 13,431.95 | 21,935.59 | 13,000.00 | 12,967.80 | 13,000.00 | 0% | |
| 52100 - FICA | 14,730.99 | 14,905.50 | 15,428.26 | 13,485.82 | 14,118.56 | 17,417.00 | 13,191.38 | 23,027.77 | 32% | Added 1FT |
| 52200 - Retirement Contributions | 10,480.98 | 15,703.14 | 15,593.14 | 17,569.03 | 17,570.54 | 22,079.00 | 14,249.92 | 18,074.76 | -18% | Delayed meri |
| 52207 - Health Insurance | 25,892.62 | 29,093.47 | 30,553.61 | 19,134.40 | 19,712.67 | 25,000.00 | 16,426.90 | 44,000.00 | 76% | Added 1FT |
| 52208 - Dental Insurance | 1,084.70 | 952.58 | 901.80 | 544.36 | 560.48 | 1,125.00 | 397.48 | 1,500.00 | 33% | Added 1FT |
| 52300 - Life Insurance | 550.58 | 555.88 | 542.80 | 403.15 | 419.42 | 750.00 | 178.92 | 1,000.00 | 33% | Added 1FT |
| 52400 - Workers Comp | 1,259.00 | 53.00 | 568.00 | 557.00 | 557.00 | 1,875.00 | 0.00 | 3,125.00 | 67% | Added 1FT |
| 52500 - Unemployment Insurance | 1,252.66 | 682.59 | 40.87 | 225.66 | 673.88 | 1,500.00 | 353.64 | 1,500.00 | 0% | |
| 53100 - Professional Services | 10,674.45 | | | 3,579.80 | 122.50 | 8,000.00 | 1,141.25 | 8,000.00 | 0% | |
| 53101 - Professional Services DIB | • | · | 613.45 | 0.00 | 0.00 | · | 0.00 | | 0% | |
| 53200 - Accounting & Auditing | 5,220.00 | 10,258.00 | | | 23,220.00 | 34,000.00 | 24,875.00 | 25,000.00 | -26% | No PPP / CARES ACT |
| 53400 - Other Contractual | 32,485.88 | · · | | | 3,306.32 | 13,000.00 | 7,679.56 | 12,000.00 | -8% | , |
| 53401 - Other Contractual Promotion | 0.00 | | · | | 134,061.84 | 300,000.00 | 143,341.15 | 300,000.00 | 0% | |
| 54000 - Travel Per Diem Staff | 14,799.72 | | · · | · · | 3,232.11 | 25,000.00 | 15,041.13 | 30,200.00 | 21% | Added 1FTE |
| 54001 - Travel Per Diem Non-Staff | 4,724.80 | | · | | 0.00 | 1,000.00 | 255.63 | 8,000.00 | 700% | No Travel During Covid |
| 54100 - Communications | 6,956.02 | · · | | | 5,960.54 | 12,000.00 | 8,962.50 | 12,000.00 | 0% | No mater baring covid |
| 54200 - Postage & Freight | 11,343.48 | · · | | · · | 280.33 | 15,000.00 | 2,277.64 | 17,000.00 | 13% | Resume Welcome Center Freight |
| 54300 - Utility | 5,515.75 | | | | 7,846.87 | 10,200.00 | 7,022.05 | 12,000.00 | 18% | New Visitor's Center |
| 54400 - Rentals & Leases | 33,478.32 | · · | | 31,959.60 | 22,297.01 | 6,360.00 | 5,663.91 | 8,000.00 | 26% | Increased Storage Unit Rates |
| 54500 - Insurance | 7,791.27 | · · | | | 13,337.20 | 20,000.00 | 11,756.60 | 18,000.00 | -10% | ilicieaseu Storage Offit Nates |
| 54600 - Repair & Maintenance | 4,886.62 | · · | | | 3,661.72 | 17,000.00 | 6,158.21 | 16,000.00 | -10% | |
| 54700 - Printing & Binding | 43,330.98 | · · | · | 5,001.27 | 7,492.95 | 45,000.00 | 41,755.06 | 38,000.00 | -16% | |
| | · · | · · | · · | · · | · | · | · | · · | | |
| 54800 - Promotional Activities | 1,567,099.15 | · · | · | 436,274.79 | 437,043.54 | 1,187,500.00 | 962,103.64 | 1,200,000.00 | 1% | |
| 54900 - Other Current Charges | 2,312.35 | | · · | · · | 28,327.90 | 15,000.00 | 8,839.16 | 13,000.00 | -13% | |
| 55100 - Office Supplies | 268.17 | | | · · | 1,973.54 | 2,000.00 | 1,269.47 | 2,500.00 | 25% | |
| 55200 - Operating Supplies | 8,593.07 | | 7,373.35 | · · | 18,796.04 | 20,000.00 | 14,974.81 | 20,000.00 | 0% | LIC Turnel Durand LICA |
| 55400 - Books, Pubs, Memberships | 16,317.31 | | | · · | 21,713.42 | 30,000.00 | 29,186.62 | 40,000.00 | 33% | US Travel, Brand USA, |
| 55500 - Training | 245.00 | | | · · | 2,328.00 | 7,500.00 | 6,642.50 | 7,500.00 | 0% | |
| 55900 - Depreciation | 532.50 | | | | 0.00 | 0.00 | 0.00 | 0.00 | 0% | |
| 56200 - Buildings & Land | 0.00 | | | | 1,302,368.44 | 0.00 | 0.00 | 0.00 | 0% | |
| 56400 - Machinery & Equipment | 0.00 | | | | 0.00 | 20,000.00 | 18,648.91 | 5,000.00 | -75% | New Computers in FY22 |
| 55700 - Operational Reserve for Continge | | | | | 0.00 | 902.00 | 902.00 | 302,706.87 | 33460% | Special Projects |
| Total Expenses | 2,031,710.2 | .9 1,372,012.8 | 3 913,494.0 | 971,534.1 | 4 2,275,736.7 | 2,100,000.0 | 0 1,535,818.5 | 5 2,503,232.00 | | |
| BUDGET REVENUE Tourism Contract | FY17 | | | | | | | FY23 2,178,232.00 | | |
| Penalties Interest Cash Carry Forward (\$1.16M bal) | 800,000.0 | | 3,000.0 10,600.0 | 00 | 3,000.00 10,600.00 | | | 325,000.00 | | |
| , | 333,380.0 | 150,000.0 | | | _,, | 555,. 15100 | | · | | |
| | 2,055,000.00 | 1,597,000.00 | 2,158,900.00 | 899,500.00 | 2,372,852.00 | 2,100,000.00 |) | 2,503,232.00 | | |



| | FY22 | FY21 | FY20 | FY19 | FY18 | FY17 | FY16 | FY15 |
|-------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| ОСТ | 135,808.08 | 128,768.79 | 123,861.73 | 53,465.19 | 101,281.73 | 112,754.00 | 94,571.27 | - |
| NOV | 100,118.98 | 101,630.73 | 91,643.79 | 40,942.54 | 69,765.50 | 73,327.00 | 66,059.88 | - |
| DEC | 81,802.37 | 78,649.26 | 82,443.03 | 37,691.14 | 69,355.65 | 65,657.00 | 62,079.90 | - |
| JAN | 132,165.89 | 78,908.76 | 79,980.05 | 50,642.49 | 66,053.88 | 70,339.00 | 78,155.39 | 63,069.50 |
| FEB | 104,387.19 | 87,288.10 | 73,996.73 | 59,891.56 | 82,266.95 | 85,637.00 | 92,804.00 | 87,845.52 |
| MAR | 182,793.74 | 195,307.74 | 88,811.23 | 80,393.83 | 147,842.53 | 155,229.00 | 159,731.00 | 200,483.24 |
| APR | 180,812.49 | 219,349.92 | 66,107.75 | 112,406.97 | 148,755.72 | 149,230.00 | 153,227.00 | 130,848.26 |
| MAY | 188,943.25 | 280,541.00 | 102,481.39 | 139,913.92 | 160,287.99 | 159,517.00 | 152,286.00 | 146,220.71 |
| JUN | - | 326,761.40 | 280,201.96 | 187,808.86 | 240,405.16 | 203,829.00 | 210,619.00 | 201,906.34 |
| JUL | - | 434,980.46 | 176,685.02 | 231,805.34 | 275,072.33 | 262,982.00 | 265,911.00 | 238,143.02 |
| AUG | - | 197,980.46 | 125,871.61 | 158,028.14 | 132,766.82 | 123,488.00 | 108,223.00 | 118,070.60 |
| SEP | - | 158,520.08 | 132,963.41 | 125,158.45 | 116,889.75 | 113,733.00 | 99,494.00 | 95,907.58 |
| | | | | | | | | |
| TOTAL | 1,106,831.99 | 2,288,686.70 | 1,425,047.70 | 1,278,148.43 | 1,610,744.01 | 1,575,722.00 | 1,543,161.44 | 1,282,494.77 |